

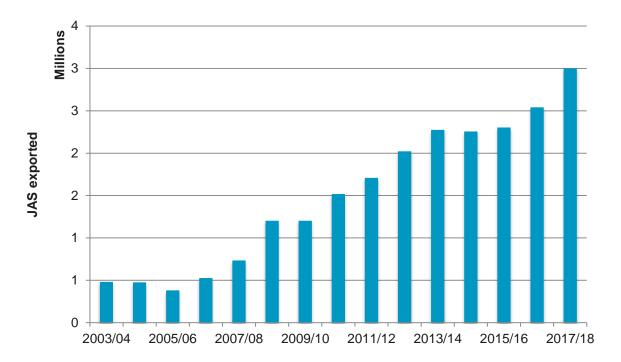
Making NZ ports work for forestry

Martin Bayley Ports Infrastructure Manager

Challenges & collaboration



- Collective effort with all of our customers and their service suppliers
- Turning over the stones and having the conversations
- No idea is a stupid idea, expect a stupid idea



Storage allocation model



Yard divided proportionally among Suppliers based on how much each has exported over the previous 12 months

- Reviewed every 4 months
- To be on port a Supplier needs to qualify for a row start
- Allocation is held by Supplier, not Exporter
- Surge volume on port for stocks coming from offsite storage facilities and excess stocks

Port Efficiency Group

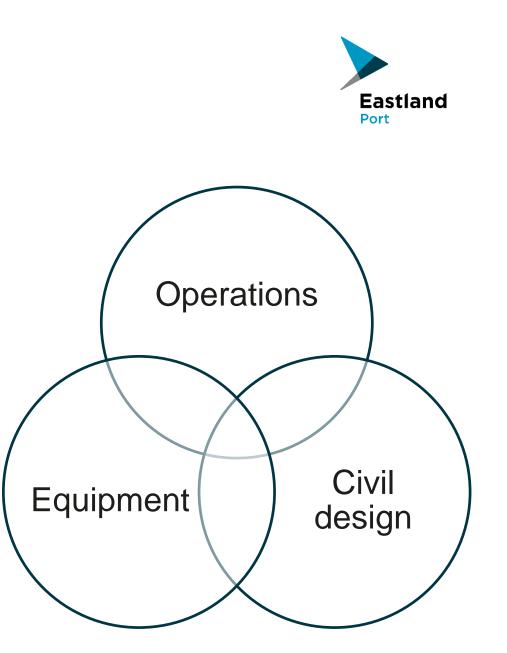


- Set up to address truck queuing and times through port issues
- Quota of trucks between
 6am-8am
- Reduced average truck
 times on port to 40 mins



The details.....

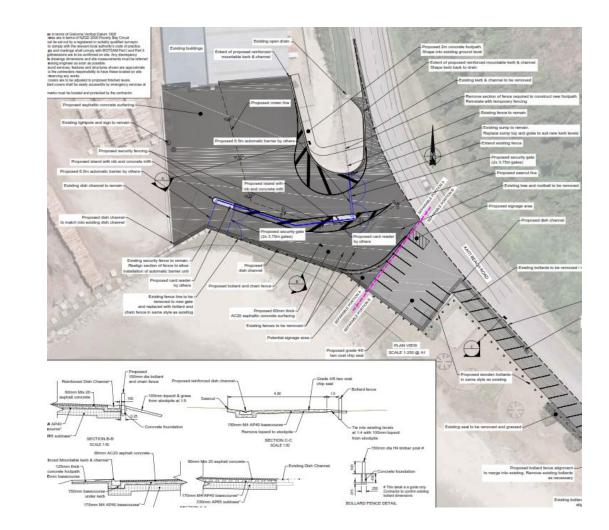
- Working with our customers to provide fit for purpose infrastructure
- Bookends
- Pavements
- Port access
- Traffic management
- Satellite storage
- Debarking on port



Operations Management



- Specific resource that manages yard operations and surge allocation
- Making sure we build to ensure to enable these efficient operations to happen without fuss



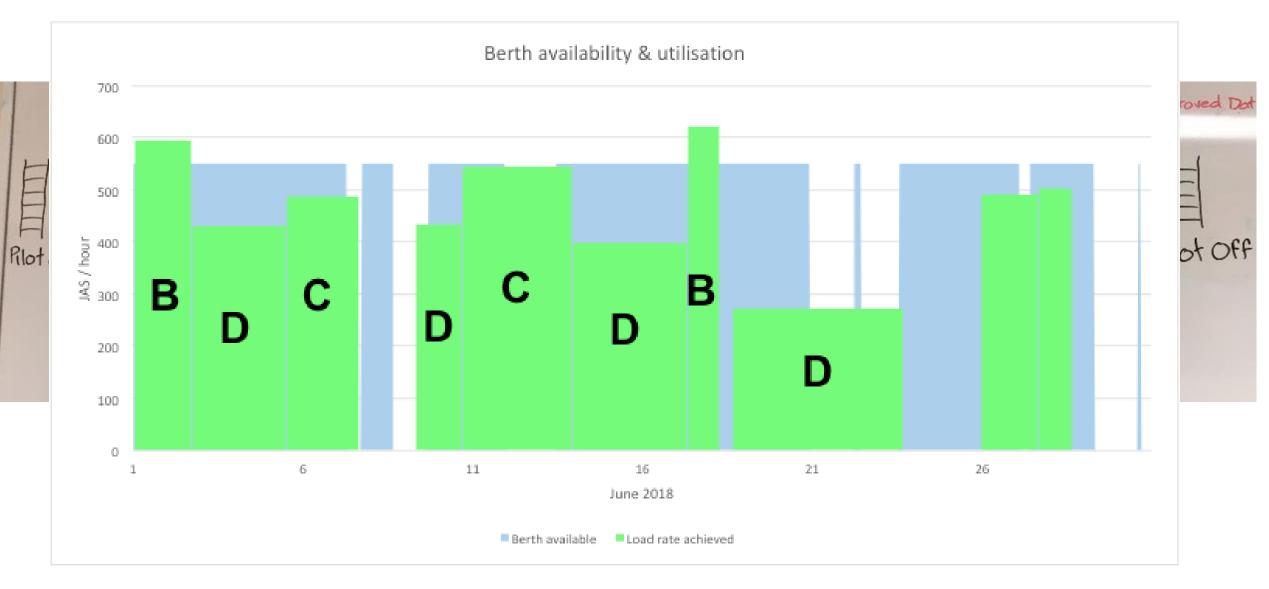
Ladder to Ladder

- Information providing exercise
- Bottleneck has moved from storage to berth utilisation
- Asking the question of what's letting us down + where are the opportunities?



Ladder to Ladder





The future

- Twin Berth project
- Hicks Bay port feasibility
- Chip exports



