Technology Advancements, Challenges and Opportunities

Artificial Intelligence (Ai)

Case Studies

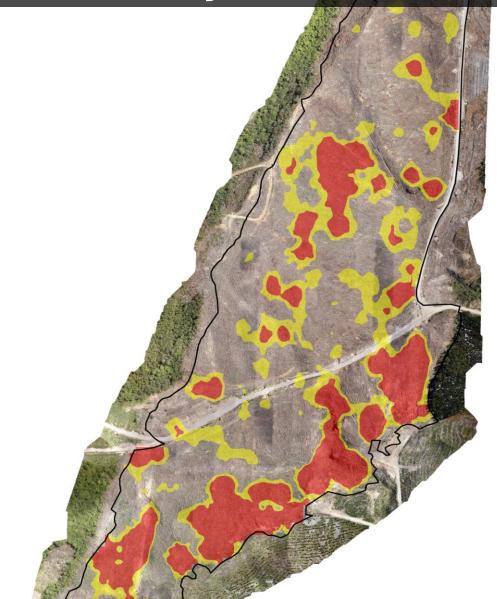
Forest Measurement, Environmental, and Harvesting Our Forests

David Herries

CTO / Director



Case Study: Woody Debris – Harvest Areas – Analysis using Ai







harvest area woody debris detection using Ai

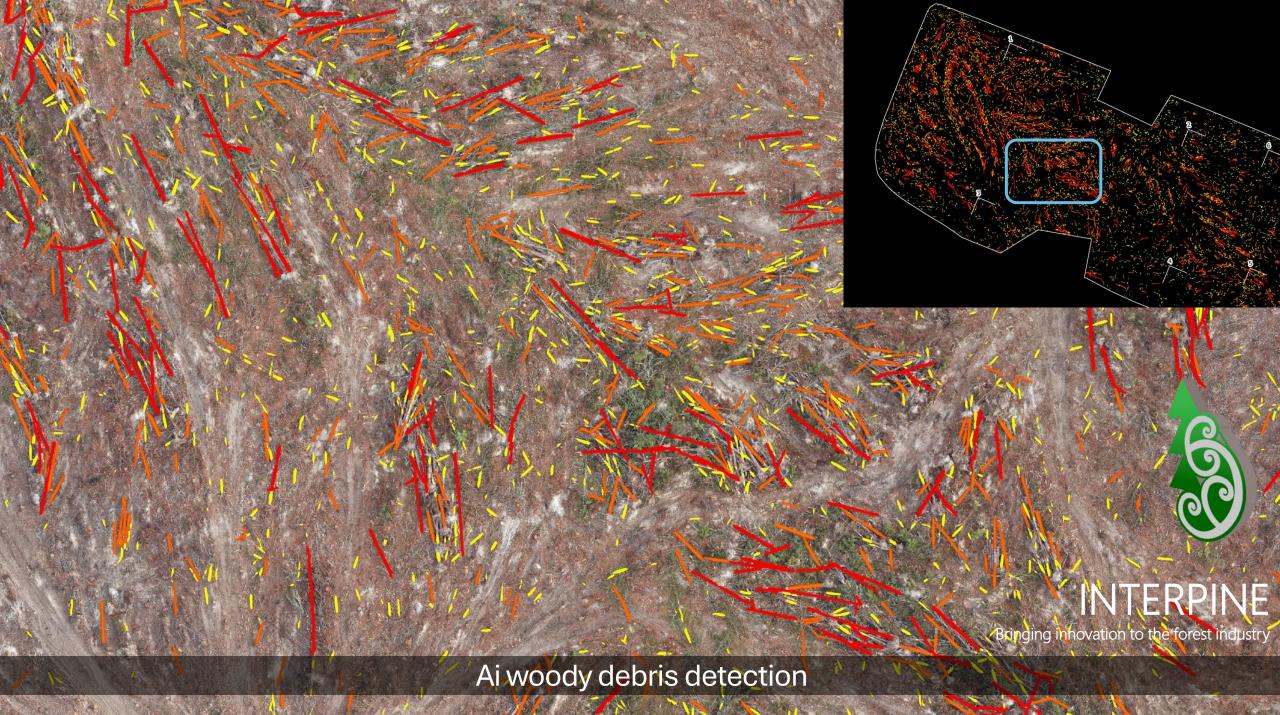




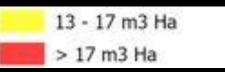
Woody Debris Detection - Length Class







slash volume per hectare heat map

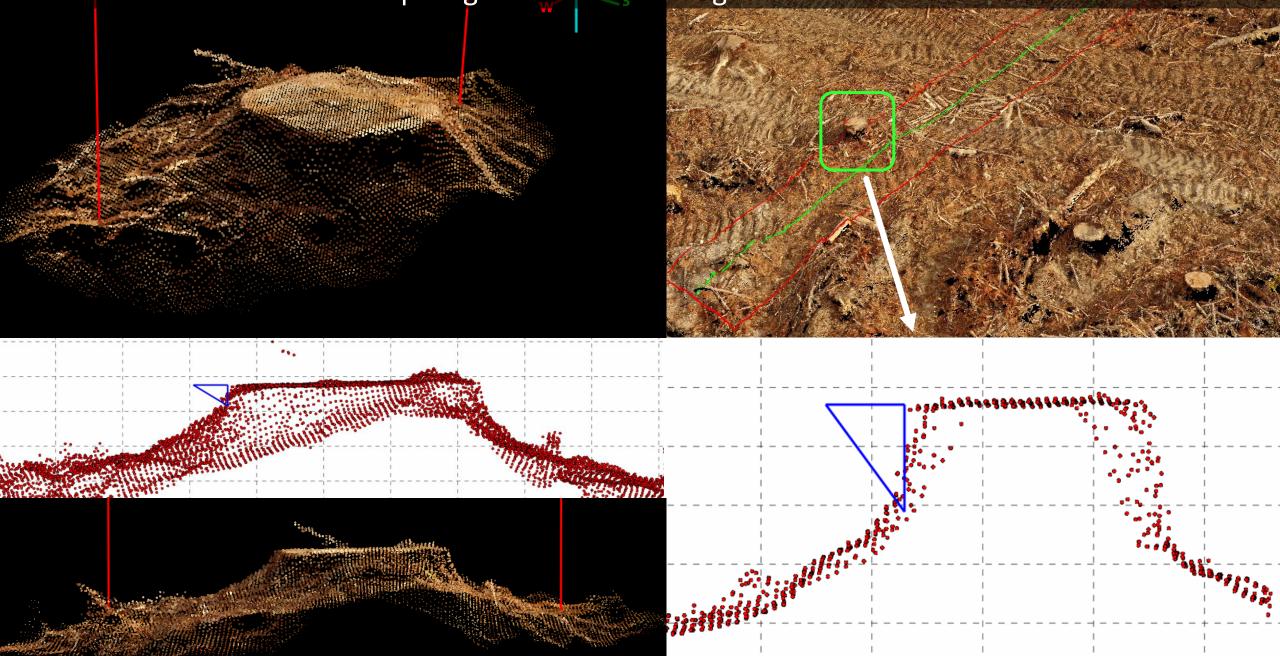




Erosion Susceptibility Class Map

Virtual Line Intercept Plotting Using Drone Collected 3D Models

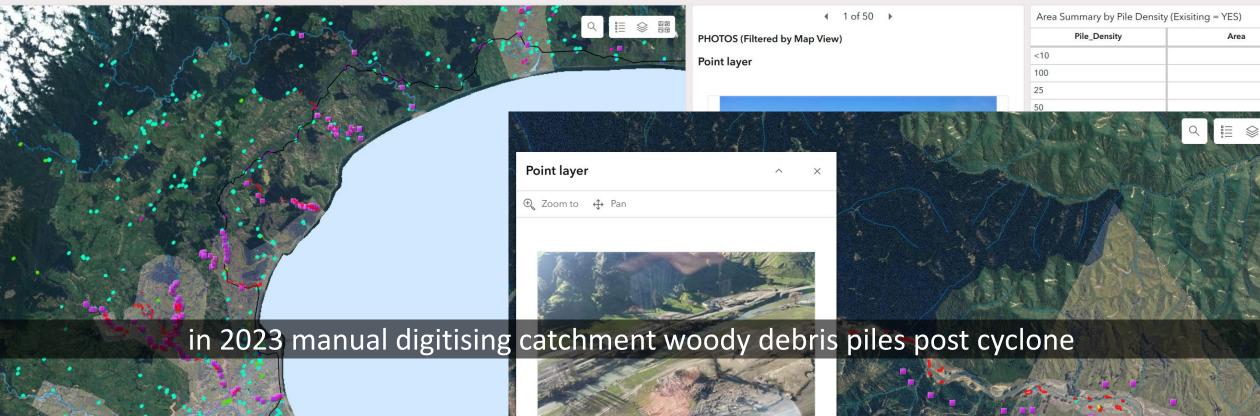
Stump Height Assessment Using Drone 3D Models



Case Study: Woody Debris - Catchment Level – Analysis using Ai



HB Woody Debris Management Dashboard





Foursquare, FAO, METI/NASA, USGS | Copyright 2016 Crown copyright (c) - Land Information New Zeala

PILE ATTRIBUTES (Filtered by Map View)

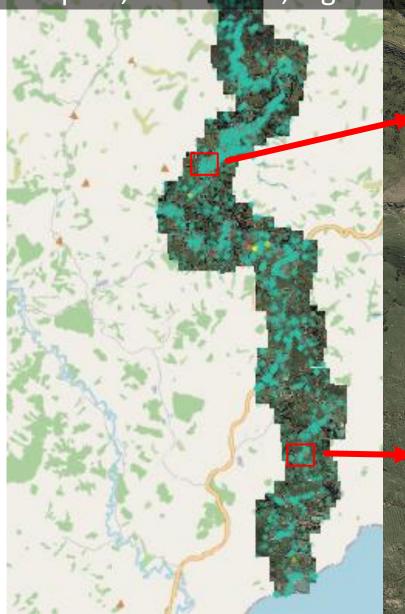
FID	Priority	Existing	Area	Pile_c	
147	None	Not Surveyed	4.953	Not Surveyed	
2	Low	Yes	3.554	75	
85	Medium	Yes	3.077	<10	
94	Low	Yes	2.977	<10	
95	Low	Yes	2.196	<10	
184	None	Not Surveyed	2.127	Not Surveyed	
254	None	Not Surveyed	2.073	Not Surveyed	
148	None	Not Surveyed	1.962	Not Surveyed	





automated piles, fallen trees, log detection using Ai









Applying AI Image Resolution Enhancement to Aid AI Detector Training

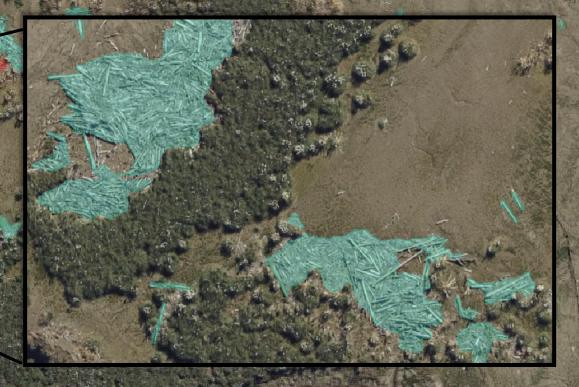
Original Aerial Photo 0.1m Resolution

Al upscaled photo 0.025m resolution









Case Study: Woody Debris - Coastal Detection – Analysis using Ai





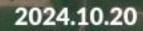
post Cyclone Gabrielle 241ha of coastal woody debris piles



in 2023 using daily coverage Planet Monitoring satellites 3-4m resolution









3-4m daily coastal monitoring – Wairoa river mouth

© Planet Labs PBC

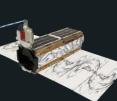


Agile Aerospace

Through our agile aerospace approach, we've created a unique data set



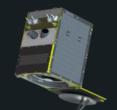
Does not include initial 2 demonstration satellites planned



SuperDove

Always-on Monitoring

- Hundreds of satellites
- Up to 300 million km2 / day
- 8-band
- Unique scanning



SkySat High-Resolution Tasking

- ~15 satellites
- 50cm resolution
- RGB, NIR, and Pan bands
- Sub-daily tasking

LAUNCHING NEW CONSTELLATIONS

Tanager

Hyperspectral Tasking

- Tanager-1 launched
- 400 2500 nm
- ~400 5nm bands



Very High Resolution

- Tasking
 - Initial constellation of up to 30 satellites¹



• Pan + 6 RGB+NIR bands

Up to 30 revisits/day

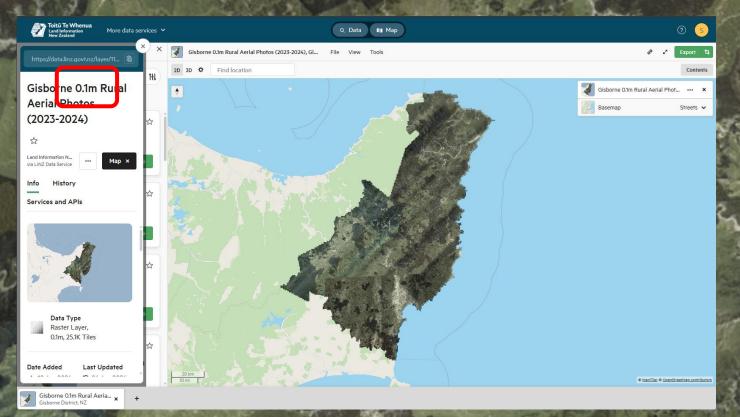
CURRENT CONSTELLATIONS -

automated coastal woody debris pile detection using Ai



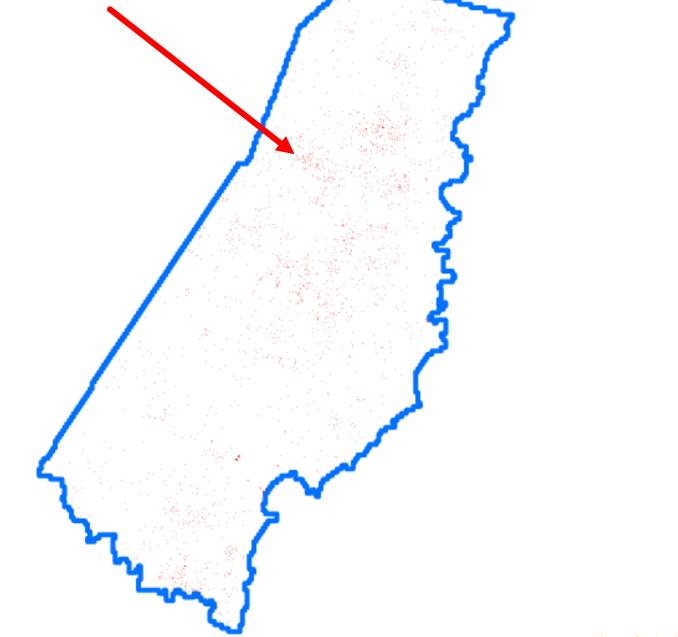
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Case Study: Woody Debris - Regional Level – Analysis using Ai











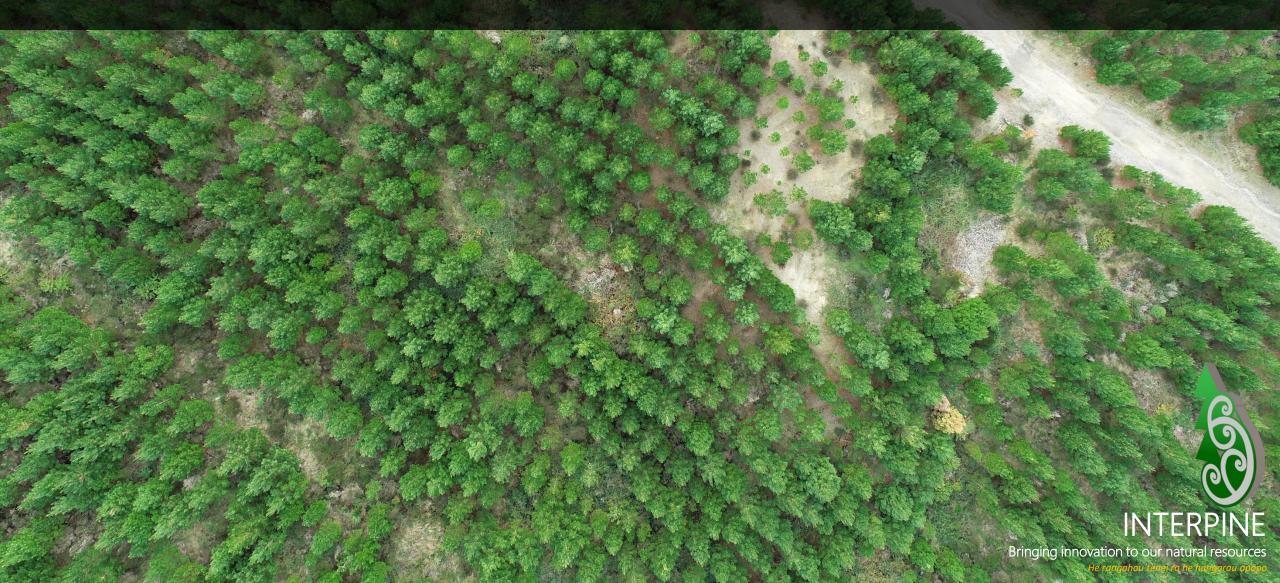
He rangahau tenei ra he hangarau apopo





Bringing innovation to our natural resources He rangahau tenei ra he hangarau apopo

Case Study: Stocking Survey – Realtime Virtual Plot using Ai



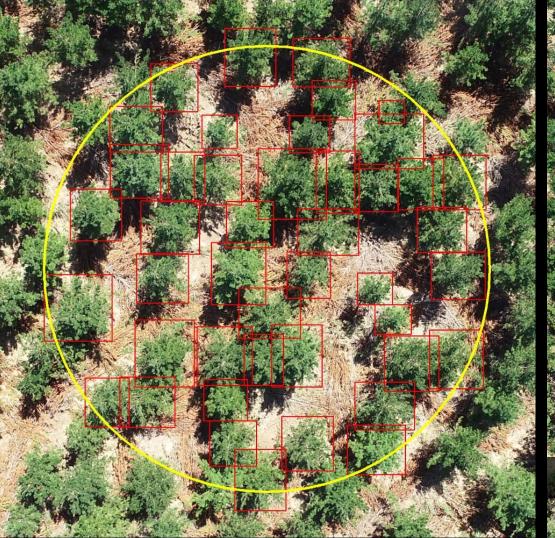


Camera: FC6310 Resolution: 4864X3648 Date/Time: 2021:02:05

TreeTools: 2.08

 $\frac{\text{Direction/Heading}}{326}$

176 1 16.6946 S 37 31 9.7511 E AGL: 100 Manual TreeHeightEst: 10 Pitch: 89.9



SampleArea: 0.083ha Radius: 16.2m TreeFreq: 12.0 Entity: Interpine ForestRef: IP1234527





drone based virtual stocking inventory

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50 items 1 item selected 86.0 MB

Output.kmz

A TreeTools - VirtualPlot Inventory V2.04

Help

1.	Dataset Paramete	ers	
Project / Entity	Interpine		_
DataRef / JobRef	IP1234527		_
2	. Flight Parameter	s	
Assumed AGL (m)	110		_
3. AI	Detection Param	eter	
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	Video Process		_
4. Im	age Workflow Set	tings	_
Image Folder	ample Dataset 6	Browse	
DTM (Optional)	WGS84Ellips.tif	Browse	lear

Welcome to TreeTools-VirtualPlot V2.04. Your Licence is valid. Expiry date: 2025-3-23

DO NOT open "Results.csv", "Summary.csv" or "Output.kmz" while running

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DJI_20240523124136_0047_Zenmuse-L1-mission.JPG is processing...

Help Tools

This tool provides virtual-plot analy: inventory. Configure your parameters	
1. Da	taset Parameters
Project / Entity	Interpine
DataRef / JobRef	IP1234527
Tree Height est. (m)	10
2. Fl	ight Parameters
Assumed AGL (m)	120
3. Al De	tection Parameters
Model Select	Post-Thinning
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4. Image	e Workflow Settings
Image Folder	Browse
DTM (Optional)	Browse

Developed with Support from the Precision Silvicultural

Welcome to TreeTools-VirtualPlot V2.08. Your Licence is valid.

DO NOT open "Results.csv", "Summary.csv" or "Output.kmz" while running

Expiry date: 2025-7-6

Programme

Find Out More

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UNLOCK THE FUTURE OF TREE THINNING ASSESSMENT

TreeTools **VirtualPlot**

Discover cutting-edge virtual plotting solutions designed to transform forest management with advanced technology.

GETTING STARTED WITH OUR SOFTWARE



Download and Install

Begin by contacting us to request a download of the software. There is no install process, and you can run the application directly after download.

Fly Your Drone

Fly your drone over your own forest or operations, capturing images of the forest from above. See tips on flight parameters in the get started tutorial.

Analyse and Summarise

Select the images you want to process, creating a virtual set of forest inventory plots and summaries. You can do this in the field, generating immediate results and operational insights.

Get Started / Tutorial





Case Study: Height and Vigor Forest Inventory – Pre Assessment using Ai

using nationwide LiDAR datasets or drone based LiDAR surveys



treetools

DR.

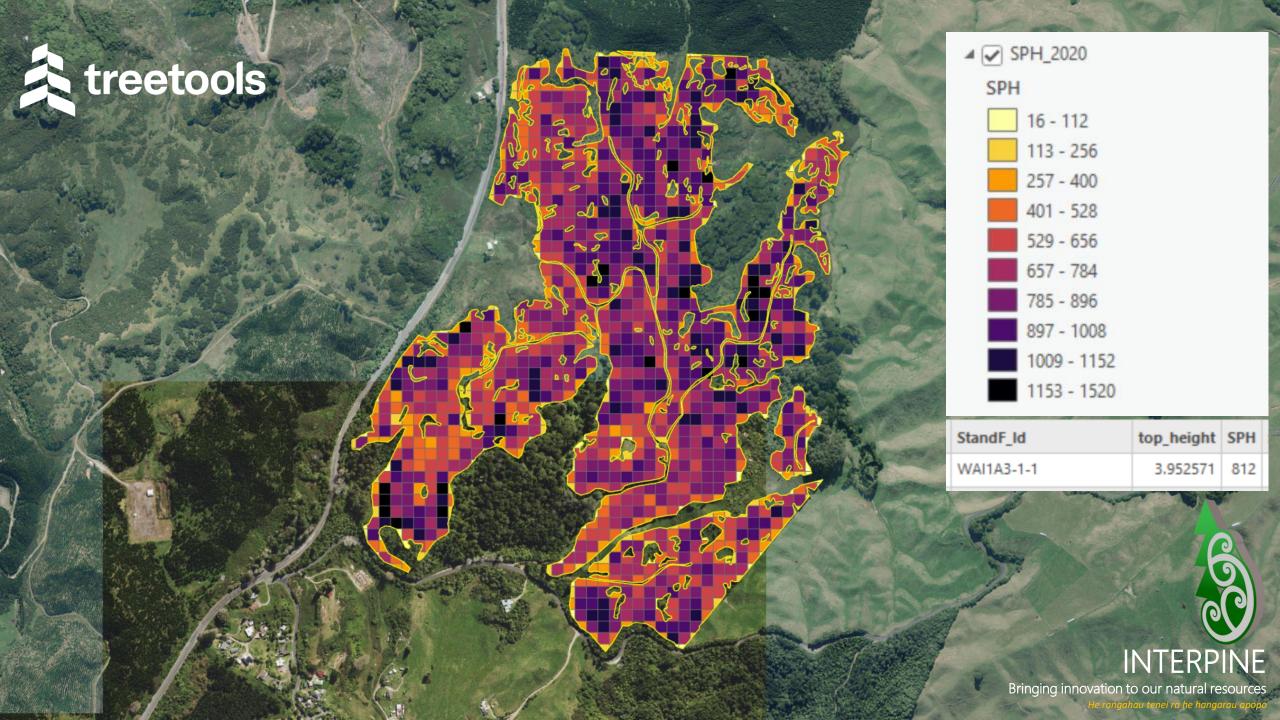
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24 °



Bringing innovation to our natural resource

3600





0

top_height 2.092096 - 3.000000 3.000001 - 3.500000

3.500001 - 4.000000

4.000001 - 4.500000

4.500001 - 5.000000

5.000001 - 5.500000

5.500001 - 6.000000

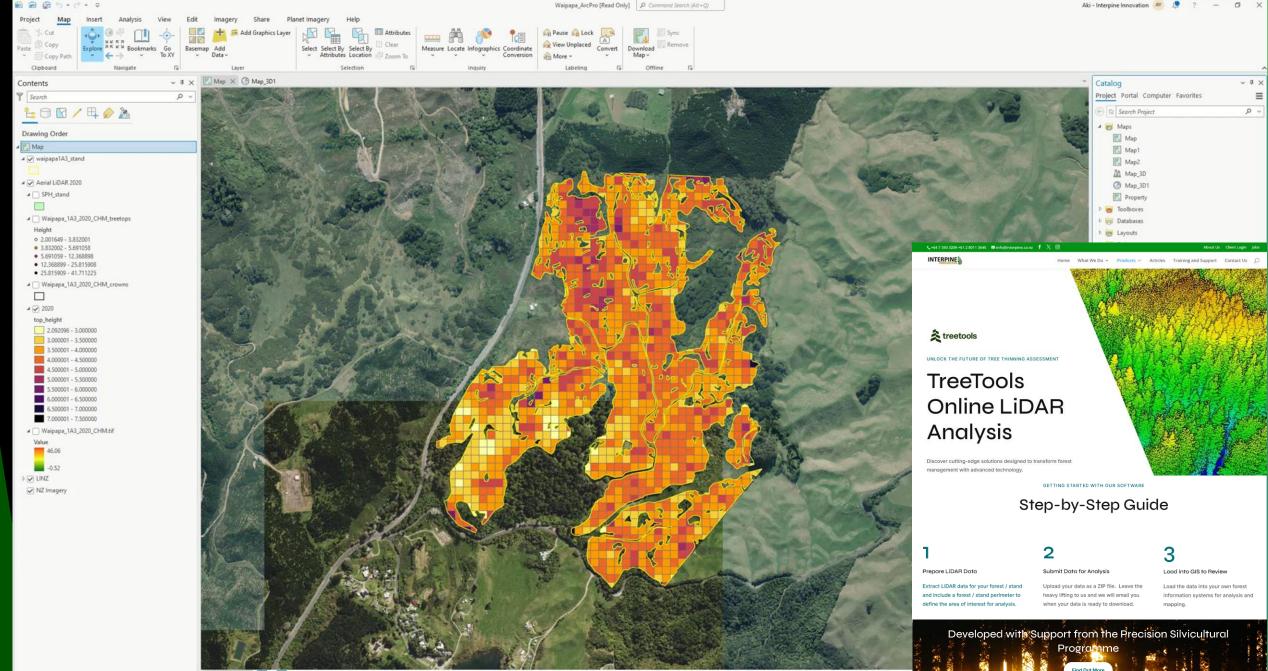
6.000001 - 6.500000

6.500001 - 7.000000

7.000001 - 7.500000

StandF_Id	top_height	SPH
WAI1A3-1-1	3.952571	812





1,896,358.99E 5,788,324.78N m 👻

Case Study:

Harvester Log Sweep Assessment and Measurement – using Ai



Acknowledgements

Sam West, Susana Gonzalez, Joo Hynn Ahn, Aki Yang Jack Guo, Chris Scoggins

and our clients and research partners.

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Contact

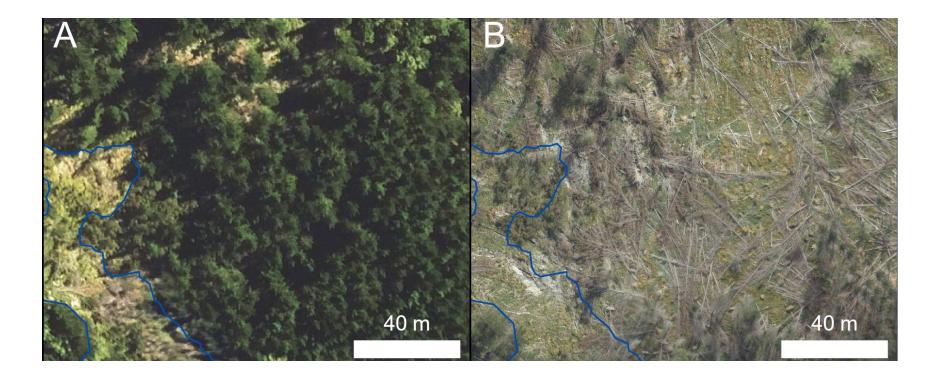
W: <u>interpine.nz</u> P: +64 7 350 3209 E: <u>info@interpine.nz</u>





Mapping windthrow and windrisk from Cyclone Gabrielle

Michael S. Watt, Andrew Holdaway, Nicolò Camarretta, Tommaso Locatelli, Sadeepa Jayathunga, Pete Watt, Kevin Tao, Juan C. Suárez



Background

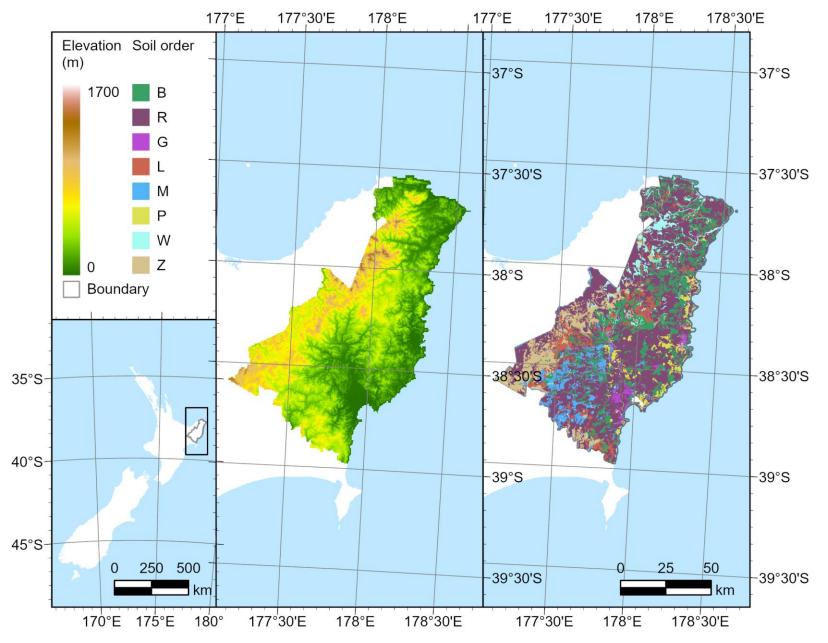
- Cyclone Gabrielle hit the North Island in February 2023, causing much damage
- Damage was very marked within the Gisborne region
- LiDAR acquisitions, acquired pre- and post cyclone, provided a useful means of identifying and quantifying the extent of damage
- The assembly of a range of other spatial datasets allowed development of an empirical predictive model
- Using this assembled dataset the study aims were to:
 - Quantify total damaged area and characterise the location of these areas
 - Identify the most influential predictors of windthrow
 - Develop a model to predict windthrow
 - Simulate wind-risk across the region at different stand ages, for existing forests and unplanted areas

Study region and Cyclone Gabrielle

- Rainfall during Cyclone Gabrielle was most intense within Gisborne, receiving 531 mm over the event
- Rainfall rates reached a peak of 20 30 mm/hour during the night of the 13/14 February
- The average two-day rainfall accumulation of 230 mm within Gisborne region only matched during ex-tropical Cyclone Bola
- High rainfall was accompanied by strong wind gusts of up to 93 km/hr
- Cyclone Gabrielle was preceded by Cyclone Hale on 10/11 January 2023, with much of the North Island experiencing the wettest January on record



Study region



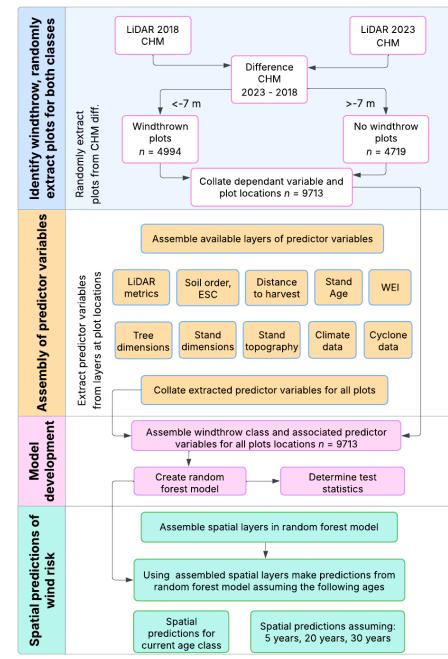
Methods - overview

Stage 1. Identification of windthrow – used 2018, 2023 LiDAR. Install 9,713 virtual plots into two windthrow classes

Stage 2. Assembly of predictor variables for each plot, from surfaces, which included site predictors, stand predictors, climate and cyclone data.

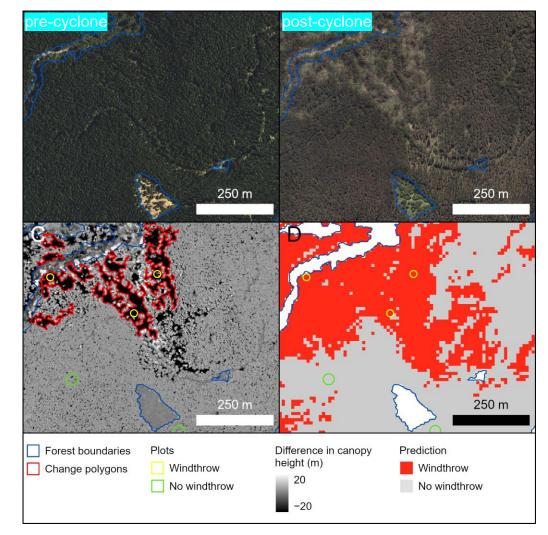
Stage 3. Create a machine learning model of windthrow

Stage 4. Use the machine learning model to make **spatial** predictions



Identification of windthrow and plot installation

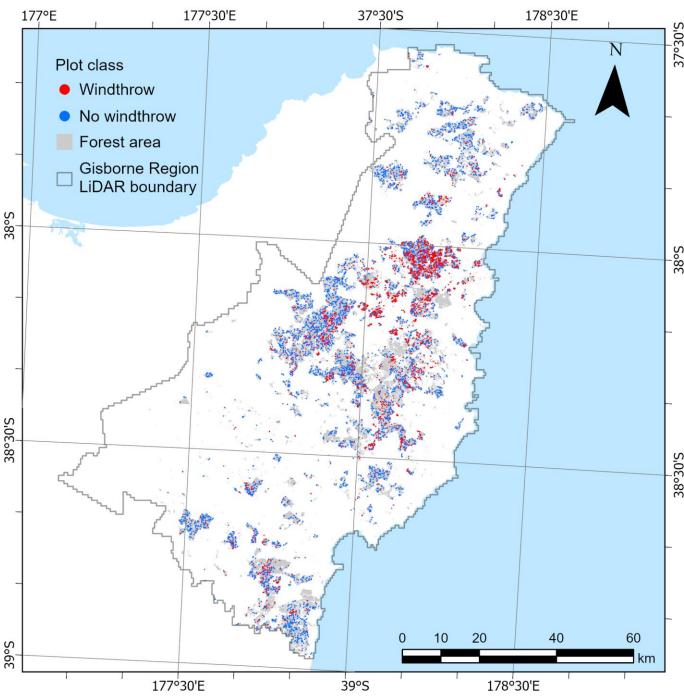
- Forest boundaries identified using deep learning model
- Estimates of windthrow identified within these boundaries using pre- and post cyclone LiDAR (panel C)
- LiDAR predictions of windthrow very consistent with pre- and post- aerial photography (panels A and B)
- Plots randomly allocated to windthrow and no windthrow areas (panel C)





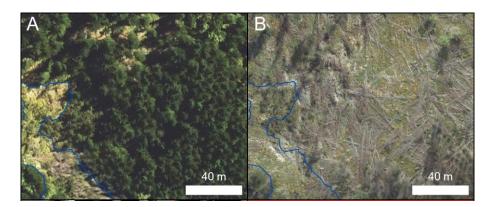
Plot allocation

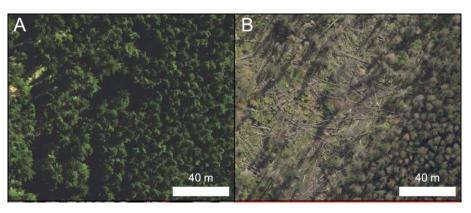
- Total number of plots [∞]_m
 allocated
- 4994 windthrow
- 4719 no windthrow

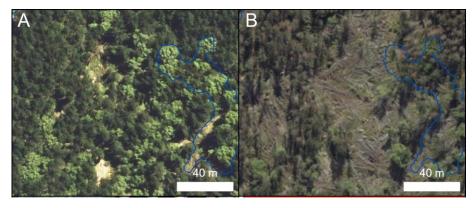


Results – windthrow area

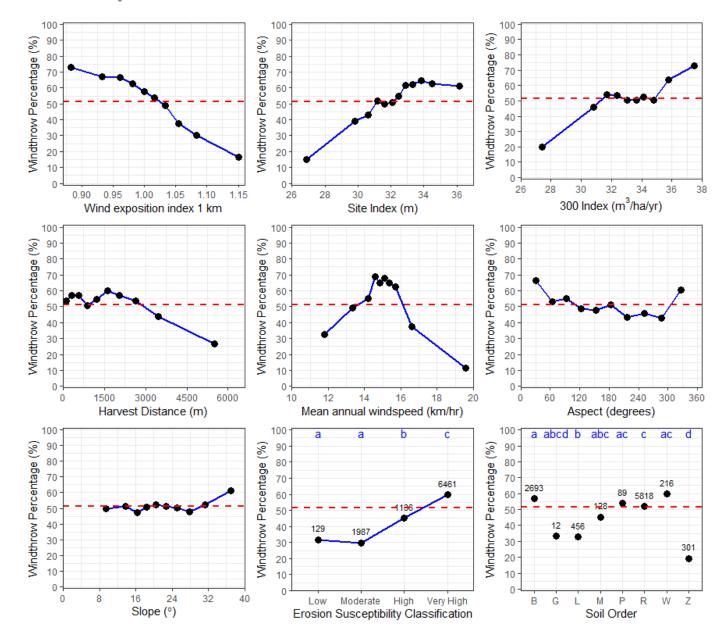
- Total forested area of 139,335 ha in Gisborne region
- Areas of forest loss, identified from LiDAR, classed as storm damage, man made, and slips
- Areas identified to minimum area of 0.015 ha
- Total of 6736 ha identified as storm damage (4.83%)
- Shapefile of loss available







Results – data exploration – site variables



Results – data exploration – site variables

Soil orders

B Brown

G Gley

L Allophanic

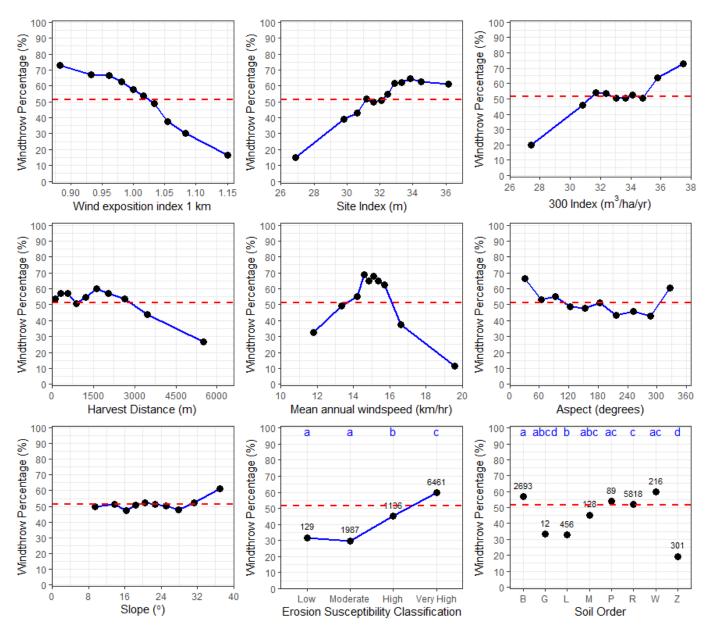
M Pumice

P Pallic

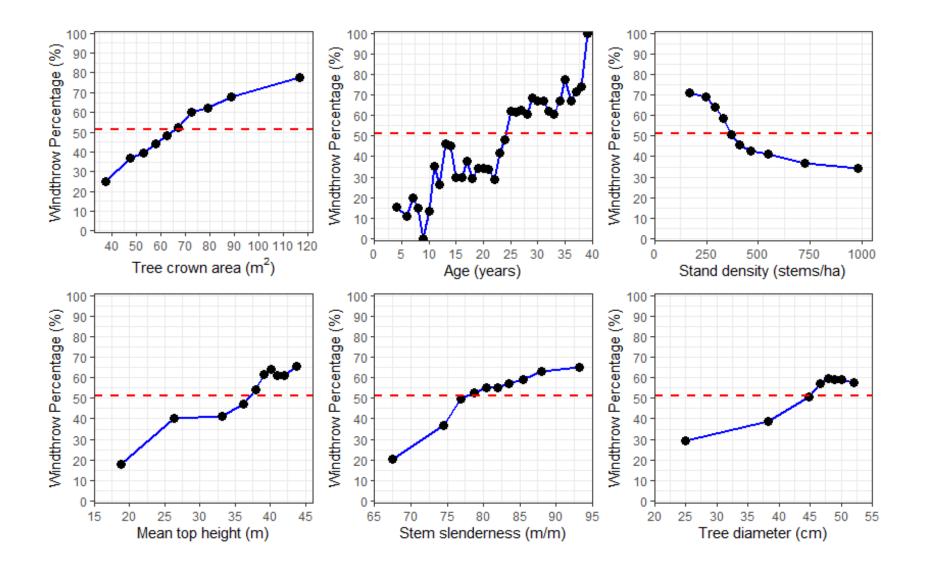
R Recent

W Raw

Z Podzol

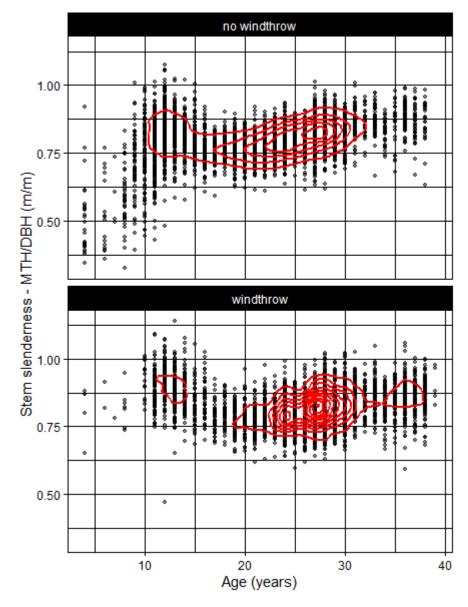


Results – data exploration – stand variables



Results – data exploration – stand variables

- Very little windthrow at ages < 10 yrs
- Little windthrow low slenderness
- Windthrow continuously increased across the stem slenderness range



Results – model predictions

- Two random forest models developed
- Model 1 used 14 variables
- High accuracy of 0.84 (i.e. 84% correct);
 F1 score of 0.84 AUC of 0.913
- Model accuracy robust –

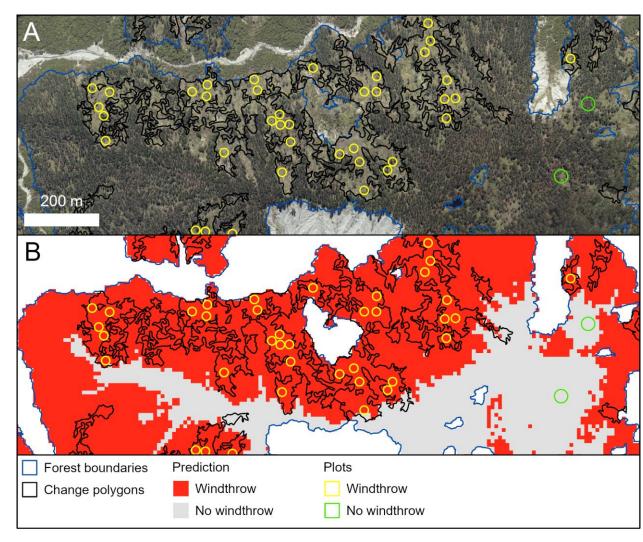
iterated 50 times independent test data

- Accuracy exceeded that of most similar wind risk studies, in Europe
- Addition of cyclone specific variables (Model 2) added very little explanatory power (accuracy of 0.85)

Variables	Model 1	Model 2
Mean February windspeed	0.154	0.103
Wind exposition index (topex)	0.143	0.135
Mean drainage during summer	0.106	0.078
Age	0.098	0.084
300 Index	0.097	0.076
Site Index	0.090	0.068
Harvest distance	0.087	0.070
Aspect	0.079	0.070
Slope	0.072	0.065
Erosion Susceptibility Classification	0.034	0.028
Potential rooting depth	0.020	0.015
Recent soil order	0.0082	0.0060
Brown soil order	0.0078	0.0052
Allophanic soil order	0.0031	0.0025
14 th Feb. relative humidity		0.078
14 th Feb. windspeed		0.060
13 th Feb. rainfall		0.056

Spatial predictions of windthrow

- Model predictions of windthrow aligned closely with data
- Prediction of windthrow beyond observations
- May indicate areas also at risk, as low rate of false negatives (i.e. plots without windthrow incorrectly predicted)



Spatial predictions of windthrow

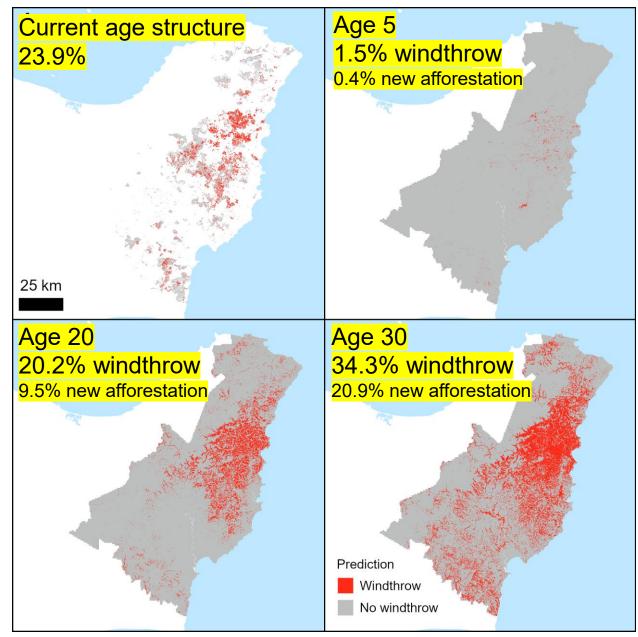
Percentage of predicted windthrow within the plantation estate using the current age structure. Also shown are predictions for simulated age classes of 5, 20, and 30 years. Shown for reference is the percentage area in the very high category of the erosion susceptibility classification (ESC) for each area.

Category	Current estate	Unplanted area	Entire region
Age within current estate	23.9%		
Simulated age			
Age 5	1.5%	0.4%	0.6%
Age 20	20.2%	9.5%	11.2%
Age 30	34.3%	20.9%	23.1%
ESC very high category	55.4%	35.1%	38.3%



Spatial predictions of windthrow

Predictions show less predicted windthrow for unplanted areas



Discussion – detection of windthrow

- Repeat LiDAR very effective at identifying the 6736 ha of windthrow from the cyclone
- For future events, it may be useful to utilise satellite derived photogrammetric point clouds or freely available satellite LiDAR (i.e. GEDI) to detect windthrow
- These methods can be used to determine tree height
- Ideally a monitoring programme for characterising tree height should be put in place to enable rapid identification of damage



Credit: NASA's Scientific Visualization Studio

Discussion – modelling of windrisk

- Model accuracy very high (AUC = 0.913 vs 0.51 0.90 most other studies)
- Train/test split repeated 50 times which is a robust approach to take as it avoids bias associated with one repeat
- The accuracy of Model 1 without storm specific information suggests predictions are likely to be reasonably generalisable
- As importantly, the study provides a framework for identifying windthrow and predicting windrisk from future events
- Further research should compile data from additional events and create a meta-model of wind risk



Mitigation of windrisk

- Developed surface represents refinement on ESC high risk areas includes more than just topographic and soil related data
- Wind risk surface may be useful for guiding areas for further afforestation
- High risk areas could be planted in alternative species (such as redwood) and/or under CCF regimes
- In high risk areas:
 - Keep rotation lengths lower than 30 years
 - Implement early thinning
 - Incorporate riparian plantings
 - Coordinate harvest schedules to minimise exposure of old stands to cut edges



Limitations and further research

- Predictions likely to represent storm damage more than wind damage as there was extremely high rainfall associated with the event
- Despite high model accuracy, model predictions of windrisk represent an overestimate as the low proportion of false positives scale up
- A number of key variables were not well characterised
- Gap between LiDAR acquisitions
- Further research should include detailed characterisation of storm data, and explore use of more mechanistic modelling approaches (ForestGALES)



Acknowledgements

- Grant Pearse, Melanie Palmer, and Ben Steer for the development of the ForestInsights layer
- NIWA for supplying the weather data
- Catalyst Seedling Fund: Agreement No: CSG-FRI2401
- Scion SSIF funding



Reference

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Article

Mapping Windthrow Risk in *Pinus radiata* Plantations Using Multi-Temporal LiDAR and Machine Learning: A Case Study of Cyclone Gabrielle, New Zealand

Michael S. Watt ^{1,*}⁽⁰⁾, Andrew Holdaway ²⁽⁰⁾, Nicolò Camarretta ³⁽⁰⁾, Tommaso Locatelli ⁴, Sadeepa Jayathunga ³⁽⁰⁾, Pete Watt ²⁽⁰⁾, Kevin Tao ² and Juan C. Suárez ⁴⁽⁰⁾

- ¹ Scion, 10 Kyle St., Christchurch 8011, New Zealand
- ² Indufor Asia Pacific, 55-65 Shortland Street, Auckland 1010, New Zealand;
- andrew.holdaway@indufor-ap.com (A.H.); pete.watt@indufor-ap.com (P.W.); kevin.tao@indufor-ap.com (K.T.)
 ³ Scion, 49 Sala Street, Rotorua 3046, New Zealand; nicolo.camarretta@scionresearch.com (N.C.);
- sadeepa.jayathunga@scionresearch.com (S.J.) ⁴ Forest Research, Northern Research Station, Bush Estate, Roslin, Scotland EH25 9SY, UK;
- tom.locatelli@forestresearch.gov.uk (T.L.); juan.suarez@forestresearch.gov.uk (J.C.S.)
 * Correspondence: michael.watt@scionresearch.com

Abstract: As the frequency of strong storms and cyclones increases, understanding wind risk in both existing and newly established plantation forests is becoming increasingly important. Recent advances in the quality and availability of remotely sensed data have significantly improved our capability to make large-scale wind risk predictions. This study models the loss of radiata pine (Pinus radiata D.Don) plantations following a severe cyclone within the Gisborne Region of New Zealand through leveraging repeat regional LiDAR acquisitions, optical imagery, and various surfaces describing key climatic, topographic, and storm-specific conditions. A random forest model was trained on 9713 plots classified as windthrow or no-windthrow. Model validation using 50 iterations of 80/20 train/test splits achieved robust accuracy (accuracy = 0.835; F1 score = 0.841; AUC = 0.913). In comparison to most European empirical models (AUC = 0.51-0.90), our framework demonstrated superior discrimination, underscoring its value for regions prone to cyclones. Among the 14 predictor variables, the most influential were mean windspeed during February, the wind exposition index, site drainage, and stand age. Model predictions closely aligned with the estimated 3705 hectares of cyclone-induced forest damage and indicated that 20.9% of unplanted areas in the region would be at risk of windthrow at age 30 if established in radiata pine. The resulting wind risk surface serves as a valuable decision-support tool for forest managers, helping to mitigate wind risk in existing forests and guide adaptive afforestation strategies. Although developed for radiata pine plantations in New Zealand, the approach and findings have broader relevance for forest management in cyclone-prone



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Keywords: airborne laser scanning; Gisborne Region; plantation risk mapping; Pinus radiata;

regions worldwide, particularly where plantation forestry is widely practised.



Thank you

The Contractor

Michael Watt Principal Scientist - Scion

Marthy Barry Marthall

Michael.Watt@scionresearch.com

SCION

Managing the risk to infrastructure and communities

Sam Reed Technical Director - Water







Emerging stronger

- Assessing Cyclone Impact on Forest Ecosystems and infrastructure
- Steepland plantation forestry: What can we manage, and will it make a difference?
 Chris Phillips
- Transitioning exotic forests to native Meg Graeme and Jacqui Aimers
- Modelling land which needs retiring Mike Marden
- Engineering solutions Rien Visser

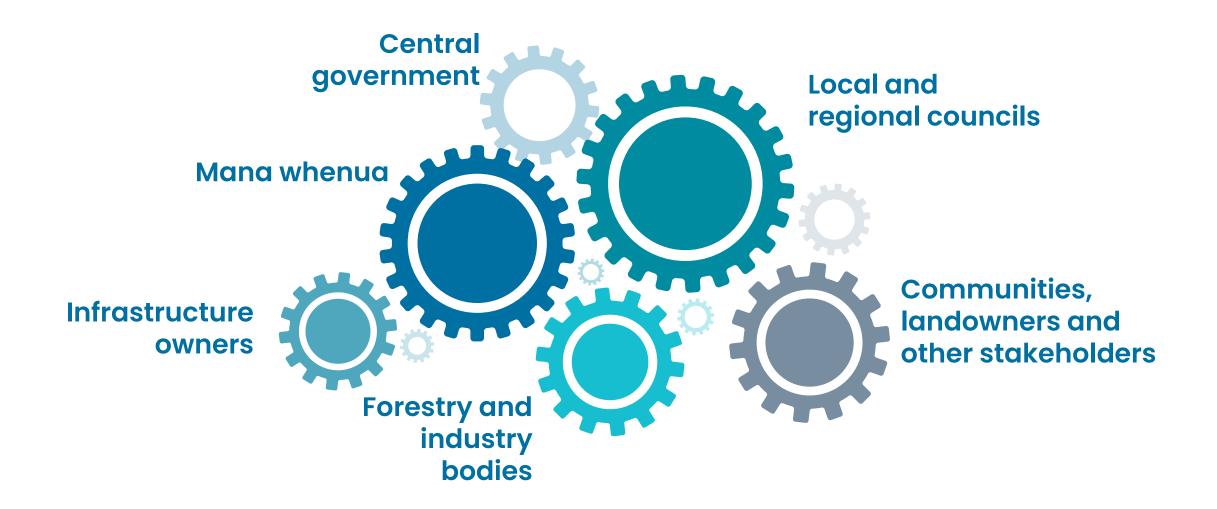


But how can you pull this together?

And how can we manage the risk to infrastructure and communities?

Managing the risk

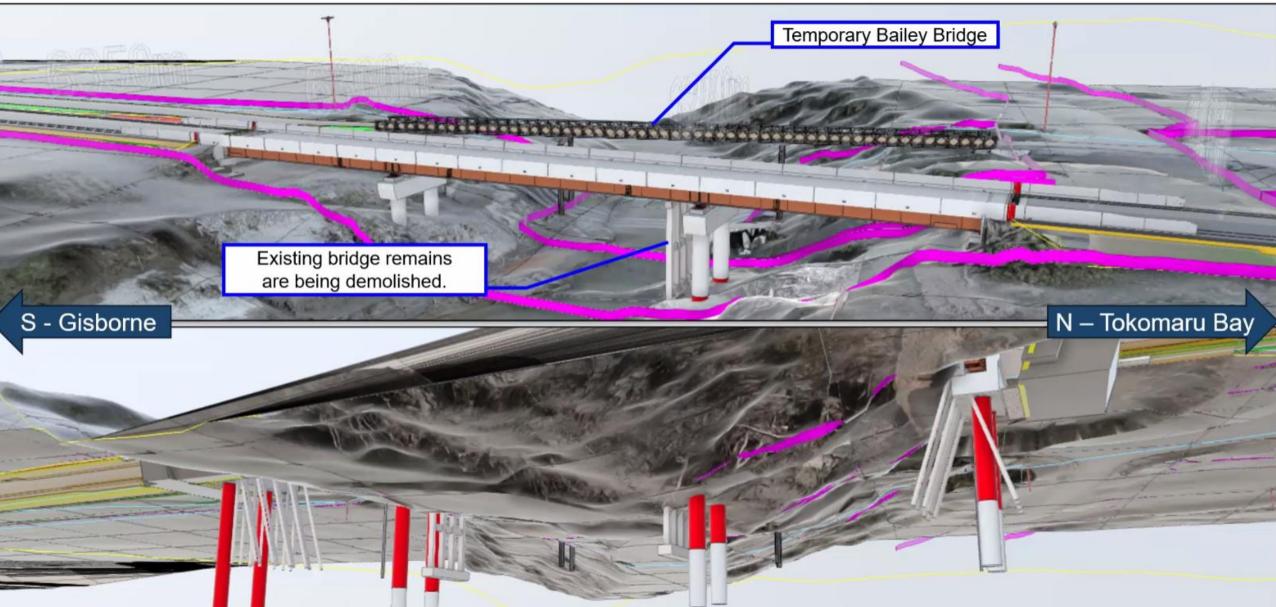
Who's involved + who is doing what?



Risk management what might it look like for Forestry



Hikuwai Bridge



Risk identification Identify potential

01

hazards and who could be affected

Risk identification

Credit - MARTY SHARPE / STUFF

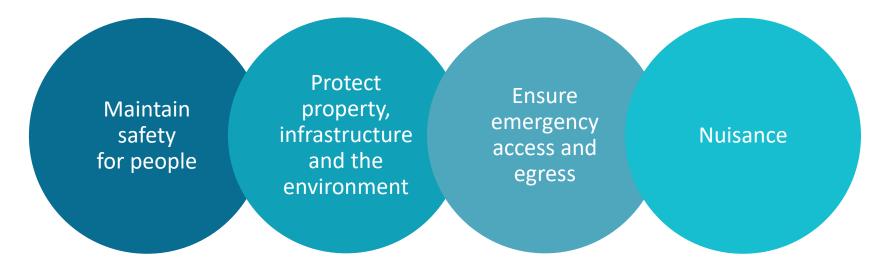


Risk identification

01

Risk identification Identify potential hazards and who could be affected

- What's downstream? Critical infrastructure and lifelines? Communities and risk to life?
- What are the expectations and required outcomes?





02

Risk = likelihood x impact

Analysis

Risk = Likelihood x Impact

		\$0	\$0 to \$5,000	\$5,000 to \$20,000	\$20,000 to \$1,000,000	>\$1,000,000	
	L Uselik e e d	Impact / Consequence					
	Likelihood	1 Negligible	2 Minor	3 Moderate	4 Major	5 Catastrophic	
Multiple times a year (>100% in any year)	5 Almost certain	5	10	15	20	25	
Annually (100% in any year)	4 Likely	4	8	12	16	20	
Maybe in next 2-10 years (10 to 50% in any year)	3 Possible	3	6	9	12	15	
Once in next 10-50 years (2 to 10% in any year)	2 Unlikely	2	4	6	8	10	
May occur, but only in exceptional circumstances. Highly unexpected (not in the next 50 years)	1 Rare	1	2	3	4	5	
(< 2% in any year)							

Typical design 100-year design life and design for a 1 in 100-year event (1% of occurring in any year). For a 100-year design life, there is a 63% chance of getting an event of this magnitude or larger occurring over the design life.

Some bridges are required to consider up to a 1 in 2500-year (0.04%) event for ULS i.e. the bridge doesn't fall over and can be repaired in this event. For a 100-year design life there is a 4% chance of an event of this magnitude or larger occurring over the design life.

For forestry, if the downstream risk is Major, need to consider a 1 in 20-year design event (5%). For an 8-year WOV, 34% likelihood of getting an event of this magnitude or larger occurring over the design life.





Risk = likelihood x impact

"Slash Mobilisation Risk Assessment"

Slash sources (from NES-CF)

- Slash on the harvest landings
- Slash in a water body or within 1 in 20-year flood plain (and overland flow paths)
- Slash on the harvest cutover (most likely to be mobilised by landslides), considering:
 - Higher and lower risk areas (ref ESC and Overlay 3B)
 - Window of vulnerability

Slash volumes for design = Slash volumes x likelihood of mobilisation in design event





Harvest landings

Analysis Risk = likelihood x impact

- Active management of slash at landings (pre, during and post-harvest)
- Need appropriate construction of landings with for geotechnical stability
- Installation of stormwater controls (drains in natural ground and suitable discharge points (size & location))
- For existing landings and post-event site specific review of geotechnical stability, slash and water controls likely required to understand risk



Analysis

Risk = likelihood x impact

Slash in a water body or within 1 in 20-year flood plain

385 257 -209 -165 -130 -96 -64 -30

20 n

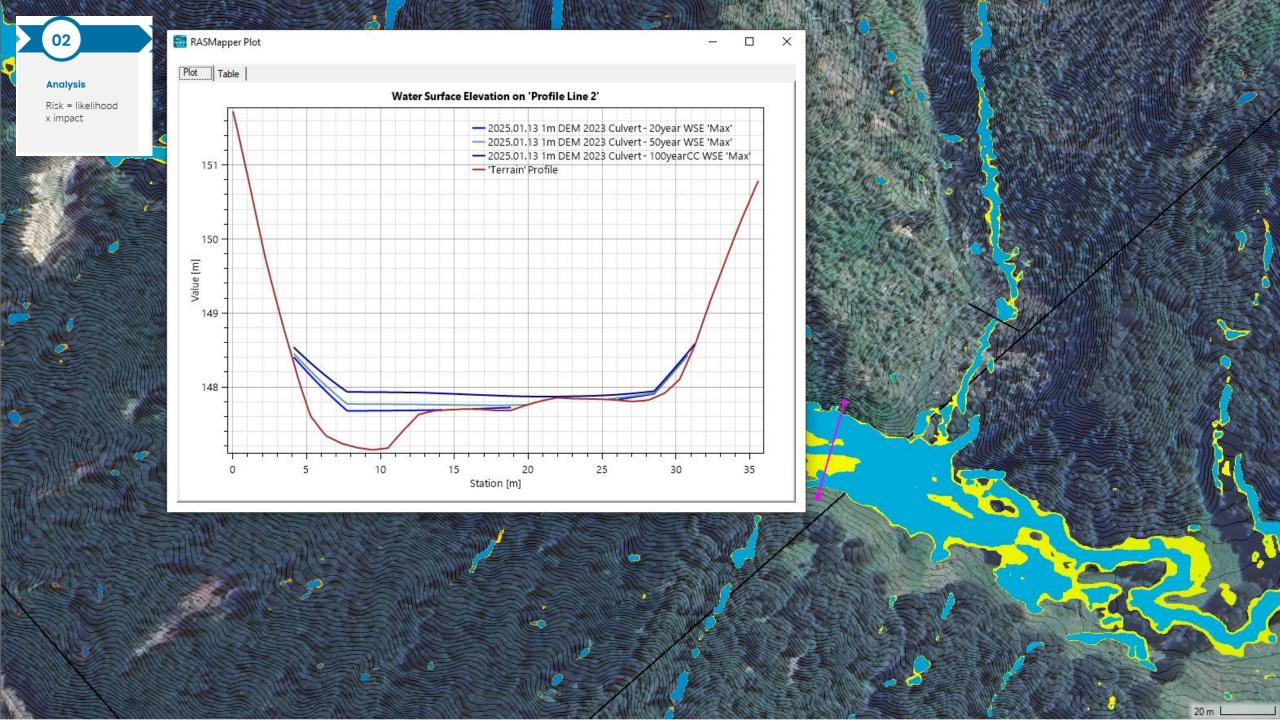


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Risk = likelihood x impact

Slash in a water body or within 1 in 20-year flood plain

20





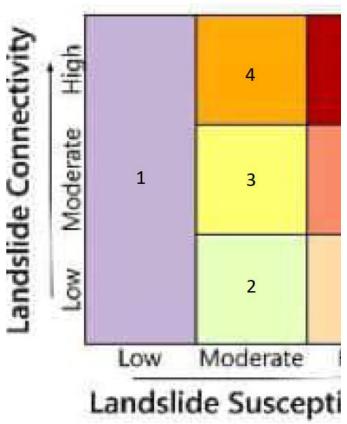
Risk = likelihood x impact

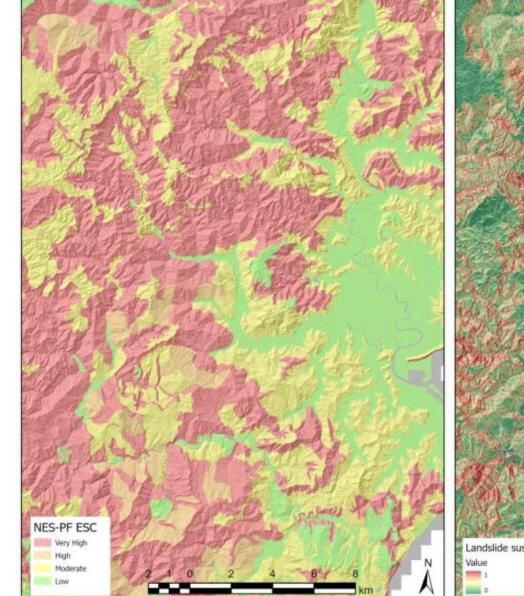


ESC NES-CF

LiDAR-based

Landslide ris









Analysis

02

Risk = likelihood x impact

Harvesting risk / window of vulnerability



Exploring the post-harvest 'window of vulnerability' to landslides in New Zealand steepland plantation forests

Chris Phillips^{a,*}, Harley Betts^b, Hugh G. Smith^b, Anatolii Tsyplenkov^b

^a Manaaki Whenua – Landcare Research, PO Box 69040, Lincoln 7640, New Zealand
^b Manaaki Whenua – Landcare Research, Private Bag 11052 Manawatu Mail Centre, Palmerston North 4442, New Zealand



Harvesting risk / window of vulnerability



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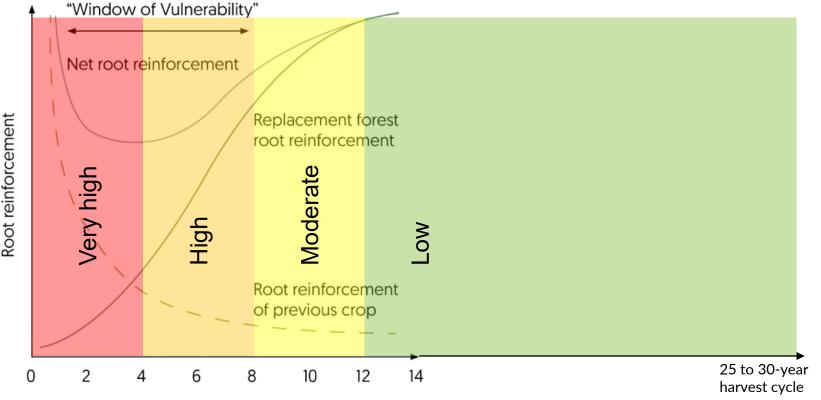
Analysis Risk = likelihood x impact

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Exploring the post-harvest 'window of vulnerability' to landslides in New Zealand steepland plantation forests

Chris Phillips^{a,*}, Harley Betts^b, Hugh G. Smith^b, Anatolii Tsyplenkov^b ^a Manadi Whenu – Landrar Renzerk, PO Box 69040, Luncho 7440, Nev Zenard ^bManadi Whenu – Landrar Renzerk, Primt Ber 1/052 Mananum, Marth Carner, Palmerson North 442, Nev Zenlard

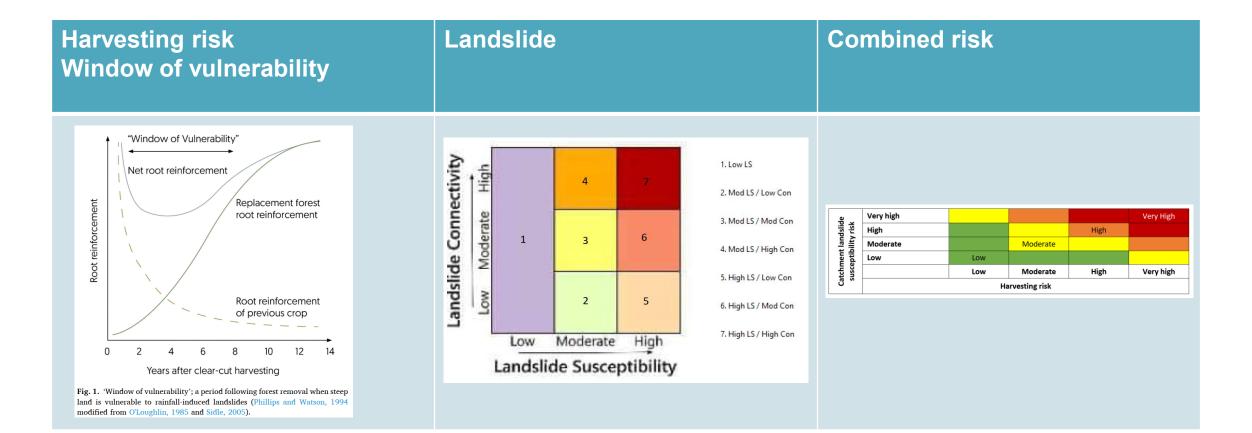


Years after clear-cut harvesting

Fig. 1. 'Window of vulnerability'; a period following forest removal when steep land is vulnerable to rainfall-induced landslides (Phillips and Watson, 1994 modified from O'Loughlin, 1985 and Sidle, 2005).



Combining likelihood factors





02

Risk = likelihood x impact



Combined risk

02

Analysis Risk = likelihood x impact

e	Very high				Very High			
Catchment landslide susceptibility risk	High							
	Moderate		Moderate					
	Low	Low						
		Low	Moderate	High	Very high			
ca	Harvesting risk							

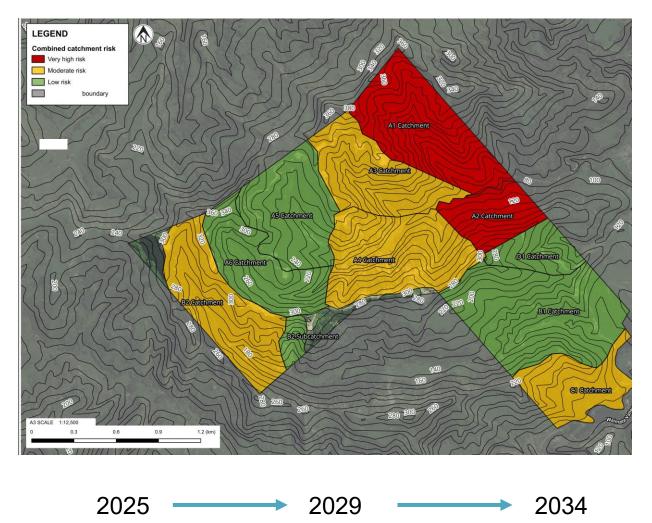


Combined risk

02

Analysis Risk = likelihood x impact

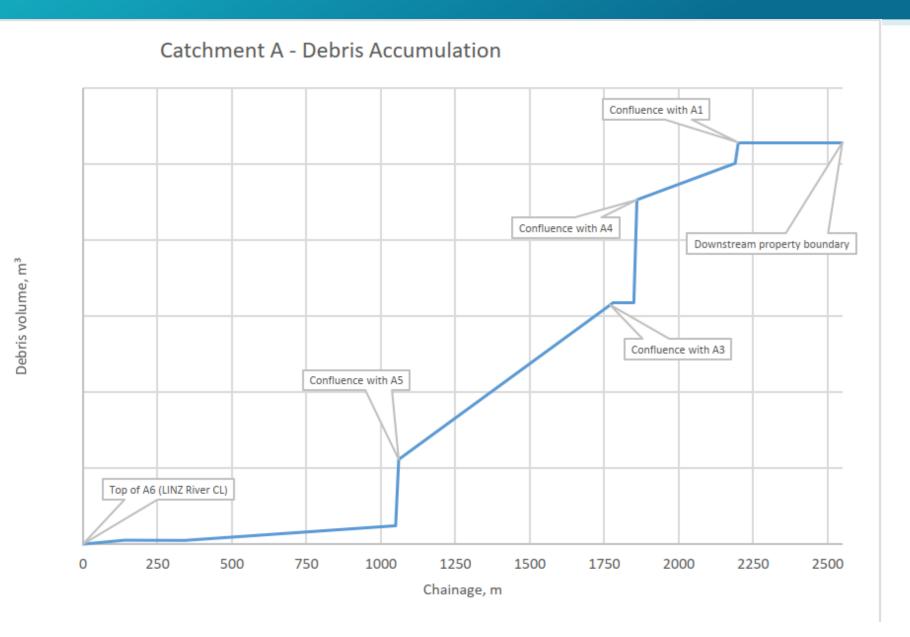
- Understand locations where there is greatest risk of slash and sediment discharges
- Understand the risk profile and changes over time
- Use to inform harvest planning and risk mitigation
- Slash volumes for design = Slash volumes x likelihood of mobilisation in design event





Risk = likelihood x impact





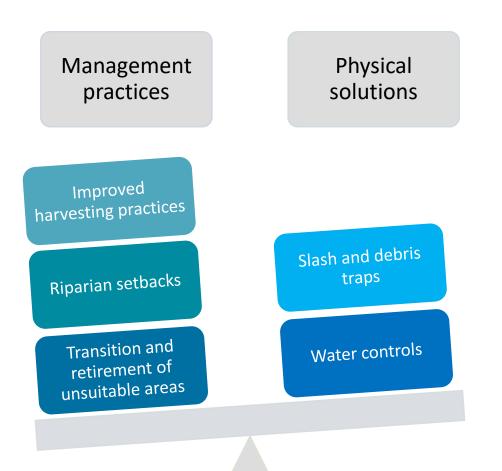


Mitigation

03

How can the likelihood or impacts be reduced

Mitigation





Mitigation

03

How can the likelihood or impacts be reduced

Slash and debris traps

92 Restricted discretionary activity: regional council

Restricted discretionary activity

(1) Constructing, installing, using, maintaining, or removing a slash trap in the bed of a river or on land is a restricted discretionary activity if any provision of regulations 84 to 91 is not complied with.

Matters to which discretion is restricted

- (2) Discretion is restricted to-
 - (a) slash trap design and construction:
 - (b) the location, timing, and duration of the slash trap:
 - (c) the effectiveness of mitigation measures to manage the effects of slash, debris mobilisation, and downstream deposition:
 - (d) alternative measures to manage slash and debris mobilisation:
 - (e) river bed and bank stability and erosion:
 - (f) the effects on ecosystems, including the passage of fish:
 - (g) water quality and flow:
 - (h) public use and public access to and along the river:
 - (i) the effects on upstream and downstream properties and infrastructure:
 - (j) the information and monitoring requirements.



03

Principles for slash trap design (part 1)

- 1. Use flood modelling to understand flood extents, flows depths, and velocities and determine freeboard requirements for design.
- 2. Debris loading understand what and how much you need to capture (Slash Mobilisation Risk Assessment SMRA)
 - **Quantify potential debris** loading that could arrive in your design event, and design devices to accommodate these volumes. Loading requirements can be reduced by staging harvesting. Need to consider transport mechanisms:
 - Landslides NES-CF/consented or post-harvest debris in areas at risk of landslide. Need to consider likelihood of slips in the design event.
 - Flood and overland flow ideally no debris left within 5% AEP floodplain, but otherwise need to allow for it.
 - Cumulative volume plot to identify key locations with increase in load manage main stem or tributary don't always align with natural deposition zones
 - **Consider spacings** (including multiple rows or varying spacings) to match material you need to capture (NES-CF or otherwise)



reduced

03

Principles for slash trap design (part 2)

- 3. Locations
 - **Target natural deposition zones (flat and wide), lower velocities out of channel flow** Locate devices in lower energy (velocity) areas (to the extents practicable)
 - Locate devices to match anticipated debris loading
 - **Use a network** of devices. Multiple devices help to mitigate risk of failure.
 - Consider access for both construction and maintenance. Devices will only be as effective as their maintenance. Consider disposal areas. Avoid introducing further instability by creating challenging access tracks.
- 4. Device selection Consider your environment when selecting a solution e.g. catchment size, flow depths, velocities, debris loading, constructability, maintenance, cost, environmental effects, design life, in-stream vs out of stream options



03

Principles for slash trap design (part 3)

- 5. Consider and mitigate potential **environmental effects**:
 - Continuity of fish passage
 - Sedimentation
 - Potential erosion and scour at and around proposed device(s)



Monitoring + Review

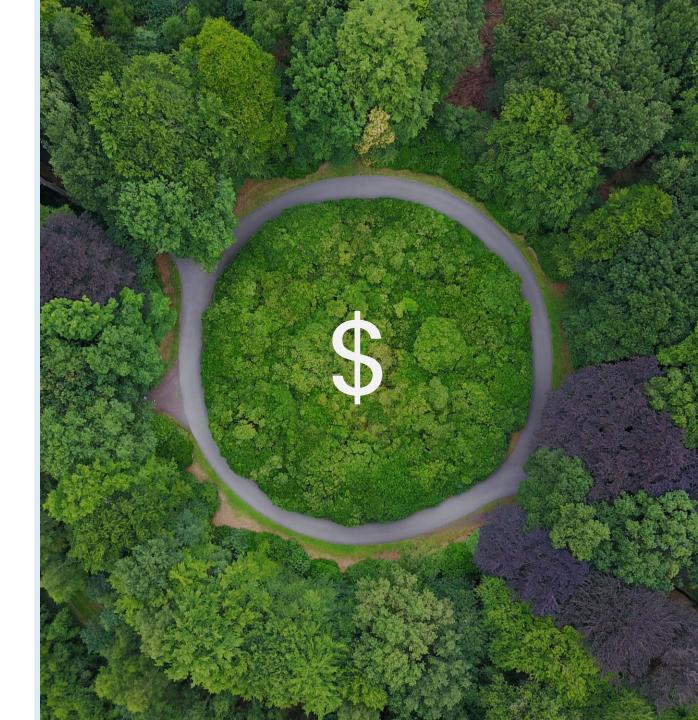
Regular Review - Periodically reassess the effectiveness of mitigation plans and update the risk register as needed.

Tracking - Monitor the implementation of mitigation plans and track the progress of identified risks.

Continuous Improvement and <u>Information</u> sharing - Use lessons learned from risk management to improve future processes

Implications of getting it wrong (or not doing it at all)?

- RMA Prosecutions
- Environment Court + Enforcement orders
- Subjected to higher design standards
- Associated legal and other costs
- Insurance implications





Conclusions



Forestry is going through an enormous amount of rapid change in what communities are expecting and accepting in terms of risk management



Guidelines, clear expectations and consistency in approaches are needed.



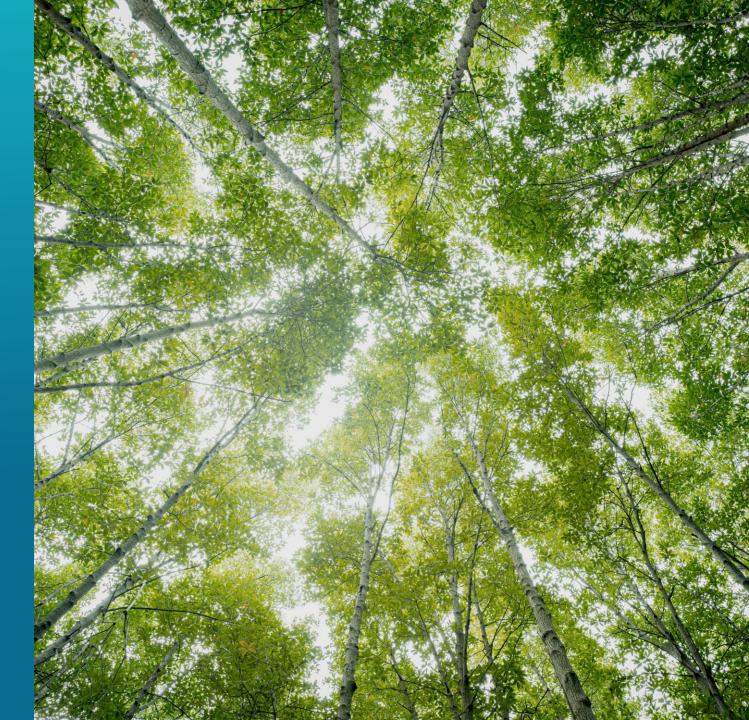
Collaboration, partnership and innovation are essential.



We need to monitor effectiveness of controls, continuous improvement and information sharing to get this right

Questions / Patai?

SReed@tonkintaylor.co.nz





BACK TO BUSINESS FORWARD WITH CONFIDENCE

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26-29 August 2026

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